

## **4Q21 CREDIT UPDATE**

**BCC Grupo Cooperativo Cajamar** 

7 February 2022





## **TABLE OF CONTENTS**

- 1. Key Highlights
- 2. Asset Quality
- 3. Capital, Funding & Liquidity
- 4. Business & Results
- 5. ESG Strategy
- 6. Key initiatives & targets for 2024
- 7. Conclusions
- 8. Annex
- Overview of Grupo Cajamar
- Financials



### **KEY HIGHLIGHTS**



## Successful achievement of 2021 asset quality targets

- Targets of NPL, NPA and Texas ratio for 2021 met.
- Good credit performance of customers who have received financial assistance from COVID- 19.
- NPLs decrease, falling close to €1.3bn mark. NPL ratio at 3.6%, below the sector's average (4.3% as of November 21¹).
- Institutional sale of REOs portfolio («Jaguar portfolio») agreed in July21 of €548m gross (>80% of its accounting impact completed as of YE2021).



## Continue diversifying the Core Business and strengthening the Balance Sheet

- Strategic alliances continue outperforming (insurance, mutual funds): AuM +27% (+5% q-o-q), especially in Mutual Funds (+41% y-o-y vs +16.75% sector average <sup>2</sup>).
- Recovery in activity levels, with a notable increase in strategic sectors such as bigger corporates and agribusiness. Mortgage lending steadily up, above 2019 pre-COVID levels, aiming to improve the overall risk profile of the portfolio.
- Successful issuances of €600m Tier2 (2Q21) and €500m inaugural Senior Preferred (3Q21), reaching MREL ratio level of 18.25%³, well above the interim requirement of 16.53% by January 2022 (+€437m excess).





#### **Ambition on Sustainability**

- The Group received from Sustainalytics an ESG rating of 8.4 (negligible risk), positioning the Group as the best rated at a global level within the diversified Banking subindustry.
- The Group has achieved a score from Vigeo of 62 out of 100, placing it at the top score among Spanish entities.
- New Sustainable Bond Framework, integrating the option to issue green, social and sustainable bonds, with SPO by Vigeo
- The Group measures its carbon footprint since year 2014 and has committed to reach net zero emissions by 2050.
- GCC has obtained again the Top Employer certification, which positions it as one of the best companies to work for in Spain.

<sup>&</sup>lt;sup>1</sup> Source: Bank of Spain

<sup>&</sup>lt;sup>2</sup> Source: Inverco

<sup>&</sup>lt;sup>3</sup> Including CCB of 2.5%



## **MOST SIGNIFICANT FIGURES (I)**

(EUR Thousands)	31/12/2021	30/09/2021	31/12/2020	y-o-y Abs.	%	q-o-q Abs.	%
Profit and Loss Account							
Net interest income	672,414	519,552	610,644	61,770	10.1%		
Gross Income	1,370,736	1,155,768	1,052,379	318,357	30.3%		
Net Income before provisions	776,490	728,828	478,308	298,182	62.3%		
Profit before tax	77,815	96,443	23,085	54,730	237.1%		
Consolidated Net profit	62,626	62,320	23,760	38,866	163.6%		
Business							
Total Assets	58,513,026	57,594,049	53,617,061	4,895,965	9.1%	918,977	1.6%
Equity	3,594,866	3,541,672	3,362,657	232,209	6.9%	53,194	1.5%
On-balance sheet retail funds	38,740,365	38,351,887	35,255,348	3,485,017	9.9%	388,478	1.0%
Off-balance sheet funds	6,404,843	6,114,422	5,056,227	1,348,616	26.7%	290,421	4.7%
Performing Loans	34,273,040	33,629,529	32,545,816	1,727,224	5.3%	643,511	1.9%
Gross Loans	35,584,965	35,035,801	34,204,121	1,380,844	4.0%	549,164	1.6%
Risk management							
Non-performing assets (gross)	3,179,863	3,744,804	4,261,864	(1,082,001)	(25.4%)	(564,941)	(15.1%)
Non-performing assets (net)	1,175,565	1,376,969	1,983,568	(808,003)	(40.7%)	(201,403)	(14.6%)
NPA ratio (gross) (%)	8.49%	10.02%	11.58%	(3.09)		(1.53)	
NPA ratio (net) (%)	3.32%	3.93%	5.74%	(2.43)		(0.62)	
NPA coverage (%)	63.03%	63.23%	53.46%	9.57		(0.20)	
Non-performing loans	1,311,925	1,406,272	1,658,305	(346,380)	(20.9%)	(94,347)	(6.7%)
NPL ratio (gross) (%)	3.60%	3.92%	4.77%	(1.17)		(0.32)	
NPL ratio (net) (%)	1.07%	1.09%	2.03%	(0.01)		(0.00)	
NPL coverage ratio (%)	71.28%	73.31%	58.92%	12.36		(2.03)	
Foreclosed assets (gross)	1,867,938	2,338,532	2,603,559	(735,621)	(28.3%)	(470,594)	(20.1%)
Foreclosed assets (net)	798,805	1,001,598	1,302,277	(503,472)	(38.7%)	(202,792)	(20.2%)
Foreclosed assets Coverage ratio (%)	57.24%	57.17%	49.98%	7.26		0.07	
Texas ratio	59.92%	67.16%	79.27%	(19.35)		(7.24)	
Cost of risk	1.41%	1.75%	1.06%	0.35		(0.34)	



## MOST SIGNIFICANT FIGURES (II)

(EUR Thousands)	31/12/2021	30/09/2021	31/12/2020	у-о-у	• •	q-o-q	•
				Abs.	%	Abs.	%
Liquidity							
LTD (%)	85,71%	84,90%	89,92%	(4,21)		0,81	
LCR (%)	206,05%	252,25%	235,23%	(29,18)		(46,20)	
NSFR (%)	138,12%	138,96%	128,57%	9,55		(0,84)	
Commercial Gap position	5,695,785	5,964,502	3,672,320	2,023,465	55.1%	(268,717)	(4.5%)
Solvency phased in							
CET1 ratio (%)	13.29%	13.31%	13.79%	(0.50)		(0.02)	
Tier 2 ratio (%)	2.42%	2.44%	1.70%	0.72		(0.02)	
Capital ratio (%)	15.71%	15.74%	15.49%	0.22		(0.04)	
Leverage ratio (%)	5.47%	5.53%	5.71%	(0.25)		(0.06)	
MREL ratio (%) <sup>1</sup>	18.25%	18.30%				(0.05)	
Solvency fully loaded							
CET1 ratio (%)	12.78%	12.68%	13.06%	(0.28)		0.10	
Tier 2 ratio (%)	2.42%	2.44%	1.71%	0.71		(0.02)	
Capital ratio (%)	15.20%	15.12%	14.77%	0.43		0.08	
Levarage ratio (%)	5.26%	5.28%	5.41%	(0.15)		(0.02)	
Profitability and efficiency							
ROA (%)	0.11%	0.15%	0.05%	0.06		(0.04)	
RORWA (%)	0.26%	0.35%	0.10%	0.16		(0.09)	
ROE (%)	1.80%	2.41%	0.71%	1.09		(0.61)	
Cost-income ratio (%)	43.35%	36.94%	54.55%	(11.20)		6.41	
Recurring cost-income ratio (%)	63.47%	59.37%	62.78%	0.69		4.10	
Other data							
Cooperative members	1,559,101	1,529,430	1,459,536	99,565	6.8%	29,671	1.9%
Employees	5,317	5,330	5,406	(89)	(1.6%)	(13)	(0.2%)
Branches	873	898	910	(37)	(4.1%)	(25)	(2.8%)



## **TABLE OF CONTENTS**

- 1. Key Highlights
- 2. Asset Quality
- 3. Capital, Funding & Liquidity
- 4. Business & Results
- 5. ESG Strategy
- 6. Key initiatives & targets for 2024
- 7. Conclusions
- 8. Annex
- Overview of Grupo Cajamar
- Financials



## STEADY IMPROVEMENT OF ASSET QUALITY

#### Proven track record of reducing NPLs without public aid

- NPL ratio continues its downward trend (3.6%. vs 4.5% at year end), 70 bps below sector average at the end of the quarter (at 4.3% as of November 21¹).
- NPL coverage stands at a strong level (71.3%, +12,4% y-o-y, -2% q-o-q), continuing increasing provisioning of Stage3 loans
- GCC is one of the few Spanish banking groups that did not receive any public aid. NPL outflows mainly trough recoveries (34% of outflows in 2021), write-offs (41%) and foreclosures (25%), with occasional portfolio sales in 2016-2018

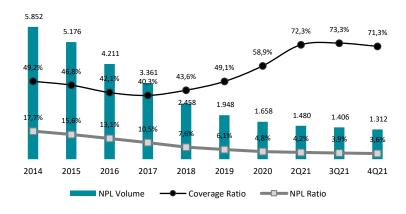
#### NPL ratio below sector average<sup>1</sup> 15.6% 13.1% 10.5% 7.6% 6,1% 10.1% 9,1% 4,8% 7,8% 4,5% 5.8% 4,5% 4,8% 3,9% 3,6% 2015 2016 2017 2018 2019 2020 MO21 2021 3021 Spanish Financial Sector

#### Positive NPLs evolution despite the COVID-19 crisis

	4Q20	1Q21	2Q21	3Q21	4Q21	Last 4 quarters
NPL Inflow	60	56	58	64	106*	284
NPL Outflow	-147	-155	-137	-137	-201	-630
TOTAL	-87	-99	-80	-73	-94	-346
NPLs (€m)	1,658	1,559	1,480	1,406	1,312	
NPL ratio	4.8%	4.5%	4.2%	3.9%	3.6%	-1.2%
NPL coverage ratio	58.9%	69.5%	72.3%	73.3%	71.3%	12.4%

<sup>\*</sup> Increase of inflow mainly driven by one single operation (Sector: Accomodation) classified as NPL.

#### NPLs and coverage ratio



<sup>&</sup>lt;sup>1</sup> Source: Bank of Spain - NPL ratio of the Spanish Financial Sector as of Nov. 2021



### A RESILIENT LOAN BOOK MANAGED CONSERVATIVELY

#### Highly collateralized portfolio

- Legacy non-performing real estate developers (RED) loans represent 35% of total NPLs, while <2% of loan book.</li>
- NPL ex-RED remains at 3.2%.
- Coverage ratio 71.3%, 186.0% including collateral appraisal value.

	Gross loans	% of gross loans	NPL	NPL Ratio	Coverage Ratio	Coverage+ Collateral
Home purchase	12,913	37%	398	3.1%	52.6%	180.9%
Small SMEs	4,535	13%	331	7.3%	70.1%	193.2%
Corporate SMEs	2,250	6%	105	4.7%	65.2%	126.7%
Agribusiness	6,462	18%	184	2.8%	71.4%	199.7%
Other retail loans	1,211	3%	78	6.4%	76.3%	184.7%
RED loans	589	2%	206	34.9%	62.8%	159.4%
Big corporates	3,373	10%	6	0.2%	> 100%	> 200%
Public admin.	2,000	6%	0	0.0%	100.0%	> 200%
Other	1,761	5%	4	0.2%	> 100%	> 200%
TOTAL	35,094	100%	1,312	3.6%	71.3%	186.0%

	4Q20	1Q21	2Q21	3Q21	4	Q21
Risks	34,204	34,363	34,928	35,082	35,585	% of total
Stage 1	30,149	30,062	30,740	30,973	31,576	89%
Stage 2	2,397	2,742	2,708	2,702	2,698	8%
Stage 3	1,658	1,559	1,480	1,406	1,312	4%
Coverage ratio	59.3%	69.50%	72.25%	73.31%	71.28%	
Stage 1	0.4%	0.70%	0.56%	0.52%	0.39%	
Stage 2	4.7%	4.40%	4.39%	4.63%	4.28%	
Stage 3	44.6%	48.60%	52.52%	52.95%	53.19%	

#### **Conservative approach**

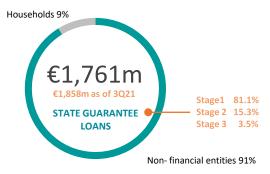
- Stage 2 exposures stable in the quarter, representing 8% of total loan book, which includes most of the loans potentially affected by the COVID-19 crisis even if they are not past due.
- Most NPLs according to the prudential approach (but not according to accounting standard) are included in the Stage 2 figure.



## GOOD CREDIT PERFORMANCE OF CLIENTS WITH ICO-RELATED MEASURES

#### Moratoria and ICO loans (1)





## Positive evolution of financial measures provided by the Government.

- From the €1.011m of moratoria granted, 99.5% expired as of Dec. 2021 (only €5m still outstanding). 93% of the total amount is performing.
- ICO loans account for 4.9% over total gross loans with special focus on SMEs.
- Regarding loans to non-financial Corporations, outstanding state guarantee loans are mainly concentrated in Wholesale and retail trade (27%), while outstanding moratoria is fully in Accommodation and food service activities.
- 28% of moratoria and 15% of ICO loans classified in stage 2.

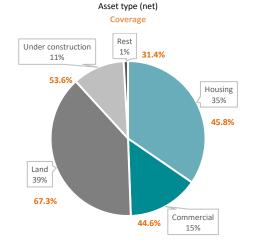


### **BOOSTING SALES OF FORECLOSED ASSETS**

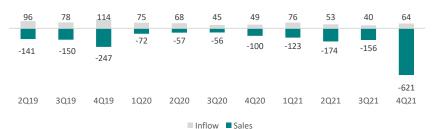
#### **Key highlights**

- >80% of the Jaguar portfolio sale already completed in 2021.
- Inflows into REOs remained contained and lower than pre-Covid (€233m 2021 vs €359m 2019).
- Sales of REOs well above expectations (€1.1 bn), net fall of €841m.

#### Breakdown of foreclosed assets portfolio

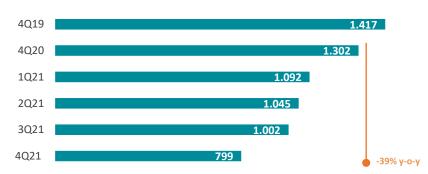


#### REOs inflows and sales (€m. gross) 1



<sup>1</sup> REOs include foreclosed assets and other real estate

#### Net foreclosed assets reduction



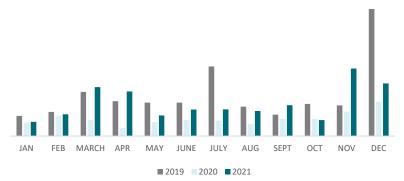


## **SUCCESFUL SALES OF FORECLOSED ASSETS DURING 2021**

#### **Key highlights**

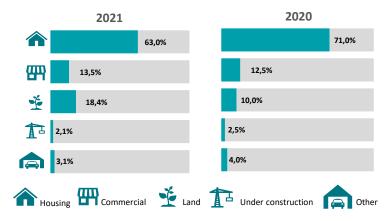
 Not considering Jaguar impact, sales of REOs during 2021 are well above 2020, and close to pre- pandemic levels.

#### **REOs sales**



<sup>\*</sup> Including two small non- institutional portfolio sales made in December19 (€75 m gross). Not including Jaguar portfolio

#### Distribution of sales by asset type<sup>1</sup>:



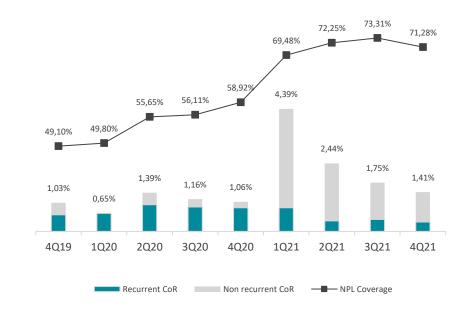
- During 2021, efforts have been focused on sales of land.
- Housing is still the main attractive product.



# STRATEGY BASED ON PROACTIVELY MANAGING NPAS AND INCREASING COVERAGE

#### **Cost of Risk strategy**

- Sucessfully implemented strategy during the year of enhacing the balance sheet by increasing NPA coverage.
- After allocating during 2021 more than €474 million to coverage of financial and non-financial assets, coverage ratio continues to improve in 2021 (NPL coverage 71.28%, NPA coverage 63.03%)
- Cost of Risk expected to normalize at a level below 50 bps in 2024, provided that the stock of NPLs and the coverage ratio have reached peers' levels.



\*Accumulated Cost of Risk calculated as: Annualised total impairment losses/ Average Gross Loans and REOs



## **2021 ASSET QUALITY TARGETS ACHIEVED**

Success meeting the YE2021 targets: 4% NPL ratio; gross NPA ratio <9.5%; Texas ratio <62%





## **TABLE OF CONTENTS**

- 1. Key Highlights
- 2. Asset Quality
- 3. Capital, Funding & Liquidity
- 4. Business & Results
- 5. ESG Strategy
- 6. Key initiatives & targets for 2024
- 7. Conclusions
- 8. Annex
- Overview of Grupo Cajamar
- Financials



15.71%

4Q21

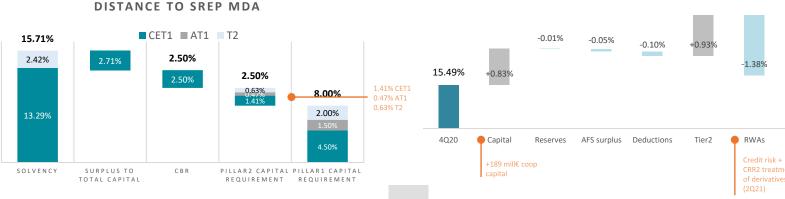
### **COMFORTABLE CAPITAL POSITION**

#### Comfortable buffer to capital requirements

- Capital ratio 15.71%, well above 13% SREP requirement, with a y-o-y increase of 22 bps, mainly strengthened by the increase in shareholders' equity and the issuance of subordinated debt in 2Q21.
- These positive y-o-y impacts have been partially neutralized by:
  - the linear compliance with the applicable prudential regulations in terms of default, and
  - the increase in RWA, derived from the strong dynamism of the new financing granted during 2021 and from risk weighting of interest rate derivatives

		4Q21	3Q21	4Q20	у-о-у	q-o-q
	CET1	13.29%	13.31%	13.79%	-50 bps	-2 bps
PHASED IN	T2	2.42%	2.44%	1.70%	+72 bps	-2 bps
	Total Capital	15.71%	15.74%	15.49%	+22 bps	-3 bps
	CET1	12.79%	12.68%	13.06%	-28 bps	+10 bps
FULLY LOADED	T2	2.42%	2.44%	1.71%	+71 bps	-2 bps
LOADED	Total Capital	15.20%	15.12%	14.77%	+43 bps	+8 bps

#### Solvency evolution (y-o-y)





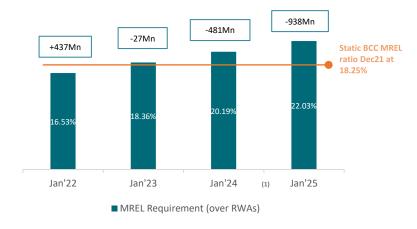
## MREL REQUIREMENTS AND ISSUANCE PLAN

Tier2 + Inagural SP succesful issuances in 2021 have contributed to a comfortable compliance with the MREL calendar

- i. The high oversuscription in both issuances demonstrates the strong appetite for BCC after its significant improvement of credit fundamentals.
- ii. Revision of -(25/35) pbs from IPTs
- iii. GCC already complies with MREL interim requirements for January 2022, with a comfortable buffer of >400mill€
- iv. Deficit until January 2025 expected to be covered with linear 500M€ annual issuances.
- v. MREL requirements for January 2023 almost covered. Potential 2022 MREL issuance in ESG format.

Terms & Conditions	CAJAMA 5.25	CAJAMA 1.75
Issuer	Banco de Crédito Cooperativo	Banco de Crédito Cooperativo
Settlement Date	27th May 2021	9th Sept 2021
Ratings	B/BBL (S&P / DBRS)	BB/BBH (S&P / DBRS)
Amount	EUR 600 m	EUR 500 m
Tenor	10.5NC5.5. any time 6m par call	6.5NC5.5. any time 6m par call
Coupon	5.25%	1.75%
ISIN	XS2332590632	XS2383811424

## MREL expected requirement calendar\* Cumulative excess or shortfall



(\*) Assuming static 4Q21 figures of RWAs and Capital in the coming years (and therefore not considering any MREL issuance nor earnings forecasts in the cumulative deficit calculation).

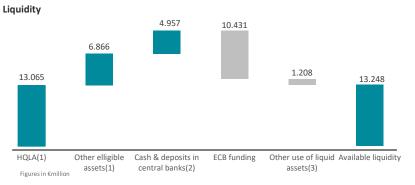
<sup>(1)</sup> Ratios including CCB buffer (2.5% of TREA)



## LIQUIDITY POSITION

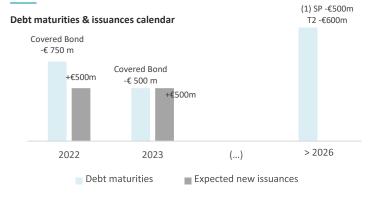
#### Comfortable liquidity position with ratios well above requirements and much available liquidity

- Maximized use of TLTRO III funding (total €10.4 bn).
- Awaiting ECB decision on monetary policy to optimize the €5 bn in cash and deposits in central banks.
- Negative average wholesale cost of funding for the Group at -0.33%
- > €13 bn available liquid assets
- Additional covered bonds issuance capacity: €4.2 bn (incl. public sector covered bonds)
- Next covered bond maturities (750M€ CAJAMA 1 <sup>1/4</sup> in Jan22 & 500M€ CAJAMA 1 <sup>7/8</sup> in Jun23) not expected to be refinanced
- Granular and solid customer deposits, following a retail banking type of business



(1) Include ECB's valuation haircut (2) Excludes minimun reserves

(3) Mainly securities lended and repos



(1) T2 Call date from 05/2026. SP Call date by 03/2027



## **TABLE OF CONTENTS**

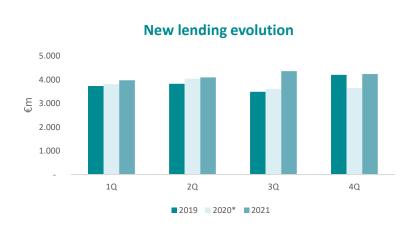
- 1. Key Highlights
- 2. Asset Quality
- 3. Capital, Funding & Liquidity
- 4. Business & Results
- 5. ESG Strategy
- 6. Key initiatives & targets for 2024
- 7. Conclusions
- 8. Annex
- Overview of Grupo Cajamar
- Financials

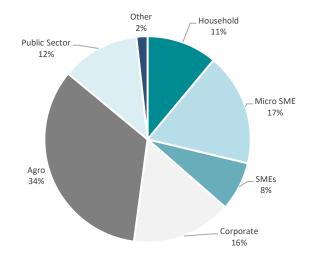


# STRONG INCREASE IN NEW LENDING DURING 2021, SPECIALLY IN KEY SEGMENTS

#### The Group has recovered its new lending activity after COVID, increasing volumes compared to 2019 (pre-COVID period)

- New financing has stabilished during 4Q, reaching pre-COVID19 levels, and well above 2020 evolution.
- Volumes in key sectors are steadily increasing.
- During 2021, new lending has been distribute among the following segments:







## A LOAN BOOK FOCUSED ON AGRIBUSINESS, MORTGAGES AND A GROWING SHARE OF CORPORATES AND LARGER SMES

Grupo Cajamar has been increasing the share of loans to agribusiness, larger size SMEs and Corporates during 2021

- Largest increases in strategic sectors such as agribussiness (+281 bps q-o-q) and big corporates (+668 bps q-o-q), while RED exposures continue decreasing (-915 bps q-o-q).
- In annual terms, these segments represents the main variations.
- BCC remains as agribusiness leader in the Spanish financial sector.

	Gross loans	у-о-у*	% of gross loans 4Q21	% of gross loans 4Q15
Home purchase	12,913	1.36%	37%	43%
Small SMEs	4,535	(2.37%)	13%	11%
Corporate SMEs	2,250	3.62%	6%	7%
Agribusiness	6,462	6.44%	18%	13%
Other retail loans	1,211	(1.50%)	3%	7%
RED loans	589	(22.41%)	2%	9%
Big corporates	3,373	19.30%	10%	2%
Public admin.	2,000	18.10%	6%	3%
Other	1,761	10.46%	5%	5%
TOTAL	35,094	4.04%	100%	100.0%



## **INCOME STATEMENT**

	31/12/2021	31/12/2020	у-о-у	•
(EUR Thousands)	31/12/2021	31/12/2020	Abs.	%
Interest income	763,357	703,362	59,995	8.5%
Interest expenses	(90,943)	(92,718)	1,774	(1.9%)
NET INTEREST INCOME	672,414	610,644	61,770	10.1%
Dividend income	3,925	8,878	(4,953)	(55.8%)
Income from equity-accounted method	44,474	34,839	9,635	27.7%
Net fees and commissions	224,602	224,984	(382)	(0.2%)
Gains (losses) on financial transactions	466,569	215,542	251,027	116.5%
Exchange differences [gain or (-) loss]. net	3,817	1,530	2,286	149.4%
Other operating incomes/expenses	(45,064)	(44,038)	(1,026)	2.3%
GROSS INCOME	1,370,736	1,052,379	318,357	30.3%
Administrative expenses	(525,996)	(511,049)	(14,947)	2.9%
Personnel expenses	(345,420)	(327,368)	(18,052)	5.5%
Other administrative expenses	(180,577)	(183,681)	3,105	(1.7%)
Depreciation and amortisation	(68,250)	(63,022)	(5,228)	8.3%
PRE-PROVISION PROFIT	776,490	478,308	298,182	62.3%
Provisions or (-) reversal of provisions	(51,108)	(42,331)	(8,777)	20.7%
Impairment losses on financial assets	(307,182)	(314,195)	7,013	(2.2%)
OPERATING INCOME	418,200	121,782	296,418	243.4%
Impairment losses on non financial assets	(221,576)	(67,262)	(154,314)	229.4%
Gains or (-) losses on derecognition of non-financial assets. net	(51,989)	(14,188)	(37,800)	266.4%
Profit or (-) loss from non-current assets&disposal groups held for sale	(66,820)	(17,247)	(49,573)	287.4%
PROFIT BEFORE TAX	77,815	23,085	54,730	237.1%
Tax	(15,190)	675	(15,865)	-
CONSOLIDATED NET PROFIT	62,626	23,760	38,866	163.6%

#### Revenues



- NII: Lower Euribor, new ALCO portfolio structure & TLTROs effect
- Fee income: growing share of non-banking fees (insurance + AuM). Negative impact of fee paid for ICO state guarantee.
- Others: Sale of ALCO portfolio & good performance of Income from equity-accounted method (mostly insurance JV).

# **}**}}

#### **Expenses**

 Administrative expenses: Increase in personnel expenses, due to incentives as key commercial and NPA targets have been met. Other administrative expenses lower thanks to insourcing of services.



#### **Impairments**

 Loan provisions: Efforts focus in increasing NPA coverage ratio until reaching sector average. Comfortable position in terms of NPL coverage ratio.

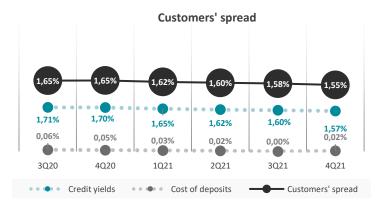


### SOUND NET INTEREST INCOME

#### Good evolution of the Net Interest Income

Increase of NII motivated by the following factors:

- The accounting, starting 1Q21, of the additional 50 bps from the TLTRO 3 facility.
- Lower wholesale funding cost.
- Lower cost of customer deposits (already charging negative interests to certain institutional clients with deposits over €1m on a "case- by- case basis").

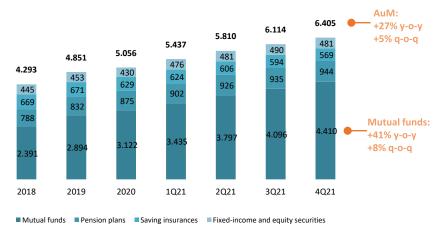


€ thousand	2021	2020	у-о-у	%
Loans	551,173	561,938	(10,765)	(1.9%)
Carry (ECB + ALCO + Treasury)	195,620	132,569	63,051	47.6%
Deposits	(11,865)	(15,466)	3,601	(23.3%)
Issuance costs	(64,537)	(67,884)	3,347	(4.9%)
Other	2,023	(512)	2,535	(495.1%)
TOTAL	672,414	610,645	61,769	10.1%



### STRONG BUSINESS POSITION

#### **Evolution of funds under management**



#### Solid increase in AuM business

- Good performance of AuM not only year-on-year(+27%), but also in the quarter (+5%).
- Specially in Mutual Funds, even though there is still room to growth, y-o-y increase of 41%, well above the spanish average (16.75%<sup>1</sup>)
- Change of customer funds from term deposits and savings insurance to sight deposits and mutual funds.

#### Significant increase of customer deposits

 Increase in deposits by 10% y-o-y on the back of households, SMEs and public sector.

€ million	2020	2021	у-о-у	% of deposits
Retail	21,214	22,626	1,412	7%
SMEs	6,865	7,976	1,111	16%
Corporates	2,509	2,495	-15	-1%
<b>Public Sector</b>	3,751	4,689	938	25%
Other	916	954	38	4%
Total	35,255	38,740	3,485	10%

<sup>1</sup>Source: Inverco 23



## **FEES & COMMISSIONS**

#### A growing share of the fee income driven by insurance & asset management

(%) 7%
7%
-29%
179%
-10%
15%
19%
3%
0.2%
2.3%

#### Main changes of recurring fees & commissions (y-o-y)





## **TABLE OF CONTENTS**

- 1. Key Highlights
- 2. Asset Quality
- 3. Capital, Funding & Liquidity
- 4. Business & Results
- 5. ESG Strategy
- 6. Key initiatives & targets for 2024
- 7. Conclusions
- 8. Annex
- Overview of Grupo Cajamar
- Financials



## **ALLIANCES, RECOGNITIONS & ENDORSEMENTS**

#### The Group has received top ESG scores by Sustainalytics



In October 2021, the rating agency Sustainalytics has given Grupo Cooperativo Cajamar an ESG rating of 8.4 (negligible risk), positioning the Group as the best rating at a global level referred to diversified Banking subindustry.

## GCC has joined most relevant ESG initiatives and commitments







Copyright ©2022 Sustainalytics. All rights reserved. This [publication/ article/ section] contains information developed by Sustainalytics (www.sustainalytics.com). Such information and data are proprietary of Sustainalytics and/or its third-party suppliers (Third Party Data) and are provided for informational purposes only. They do not constitute an endorsement of any product or project, nor an investment advice and are not warranted to be complete, timely, accurate or suitable for a particular purpose. Their use is subject to conditions available at https://www.sustainalytics.com/legal-disclaimers.



### MANAGEMENT OF OUR CARBON FOOTPRINT

Grupo Cooperativo Cajamar measures and manages its carbon footprint since 2014 and is working towards decarbonization of its portfolio

#### CO2 EMISSIONS









#### Actions taken:

- ✓ Report to CDP since 2015
- ✓ Eco-efficiency plan to reduce emissions
- √ 100% renewable electricity since 2015
- ✓ 100% of emissions offset since 2018

#### Plan towards decarbonization:

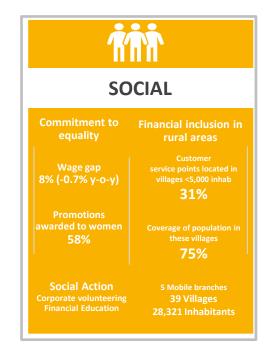
- ✓ Emissions from loan portfolio (Scope3, category 15) to be estimated through PCAF methodology (Partnership for Carbon Accounting Financials) starting Dec 2021. (First estimate in 2020: 15.3 million tCO₂e).
- ✓ Sustainable Finance Master Plan, including Sectorial Policy, with the aim of reducing climate risk and reaching Net Zero emissions in 2050 (committed to Science Based Targets initiative¹)

<sup>&</sup>lt;sup>1</sup>GHG emissions measured in tCO<sub>2</sub>e. Scope3 includes categories 6 and 7



#### WE CONTINUE MEASURING & MONITORING MULTIPLE ESG INDICATORS<sup>1</sup>







<sup>\*</sup> New as at Dec2021

<sup>&</sup>lt;sup>1</sup> Indicators referred to YE2020. 2021 figures to be released in 2021 Sustainability Report (www.bcc.es > Sustainability > Sustainability Report.)

<sup>&</sup>lt;sup>2</sup> Analytical model for the predisposition of the entity's business client portfolio. It models the predisposition to be "sensitive" to the effects of climate change and European regulation regarding the low-carbon economy. This model returns a climate risk predisposition value (output) ranging from 0 to 1000, with 0 being a zero environmental risk prediction and environmental risk prediction.



#### THE GROUP MONITORS SEVERAL CLIMATE RISK INDICATORS

The Group carries out an analysis with a series of indicators to measure the concentration of the portfolio in relation to climate risks, resulting in a total of five indicators which measure the level of concentration of the credit portfolio in those sectors identified by the EU as at risk of carbon leakage, the concentration level of the credit portfolio exposed to at least one physical risk factor or the concentration level of the credit portfolio in those sectors covered by the Taxonomy, among others.

## Sector concentration indicator based on environmental risks (4.59%)

This indicator measures the concentration of the credit portfolio in sectors with the highest environmental risk in terms of the ecological transition.

**Risk:** An excess of concentration in companies belonging to sectors with very high Ecorating values warns us that the portfolio is overinvested in companies with high transition risks.

**Opportunity:** Diversification of the portfolio into sectors with less environmental exposure and, in the future, with lower capital requirements.



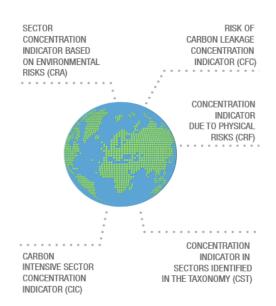
## Carbon intensive sector concentration indicator (1.55%)

This indicator measures the concentration of the credit portfolio in sectors identified as being energy- intensive based on fossil fuels.

**Risk:** An excess concentration indicates that the portfolio is overinvested in companies belonging to sectors classified as *brown* (i.e. stranded assets, cost increases or loss of income as a result of climate regulation, etc).

**Opportunity:** Financial Support to carbon-intensive companies in their ecological transition.







## NEW SUSTAINABLE BOND FRAMEWORK <sup>1</sup>

SUSTAINABLE BOND FRAMEWORK



A new Sustainable Bond Framework, aligned to ICMA's Principles, under which green, social and sustainable bonds can be issued, was published by the end of 2021. By establishing a Sustainable Bond Framework, BCC intends to align its funding strategy with its sustainability strategy and objectives.

Elements of sustainability and the Corporate culture of GCC







Territories
Diversity
Local development
Territorial capital



#### **FOUR KEY PILLARS**

#### Use of Proceeds

3 social categories/ 4 green categories



### Process for Project Evaluation and selection

Outline of the proccess:

- Pre- selection of eligible assets
- Evaluation and approval
- Follow up and reports

#### Management of proceeds

Net proceeds from green, social, and sustainable bond issues will be allocated, ensuring that the volume of eligible assets earmarked for an issuance is at least equal to the net proceeds obtained by such an issuance.

#### Reporting

Minimum content of the annual report:

- Amount of proceeds allocated to eligible green and/or social projects.
- Outstanding unallocated proceeds and the detail of where they have been temporary invested.
- % of new loans/credits vs refinancing operations.
- Location of the asset.
- Environmental and/or social impacts.
- · Alignment with the UN SDG





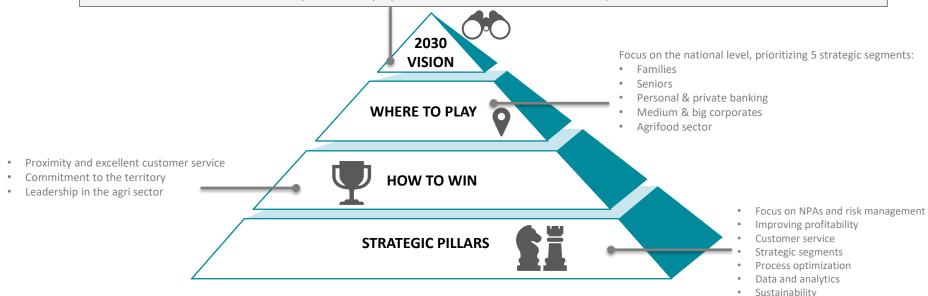
## **TABLE OF CONTENTS**

- 1. Key Highlights
- 2. Asset Quality
- 3. Capital, Funding & Liquidity
- 4. Business & Results
- 5. ESG Strategy
- 6. Key initiatives & targets for 2024
- 7. Conclusions
- 8. Annex
- Overview of Grupo Cajamar
- Financials



## STRATEGIC PLAN 2022-2024: MAIN DRIVERS

Leading cooperative credit group and benchmark in the agri-food sector in Spain, recognized for its solidity, commitment and high ethical standards in relation to its customers, partners, employees and the environment in which it operates, and based on a sustainable model.





## **EVOLUTION & STRENGTHS ACQUIRED**

#### Over the last years, GCC has strengthened its credit profile while developing key strategic business initiatives

GCC has been able to strengthen and stabilize its balance sheet since 2013, improving its asset quality and no longer being an outlier in NPL metrics.

2013 2021 NPL 6,322 M€ -5,010 M€ 1,312M€ volume NPL 17.1% 3.6% -13.5 % ratio Coverage 43.7% +27.6 % 71.3% ratio

At the same time, the Group has reinforced its position in different fields:



- Design, development and implementation of a new core banking system (ARES)
- Launch of Private Banking segment
- Development of key alliances for commercial development promotion:

















 Significant increase in digital and mobile banking customers since 2018.



- GCC top rated by main ESG agencies
- Commitment to the territory and sustainable development.
- New Sustainable Bond Framework



## **KEY TARGETS FOR GCC - 2024**

	YE2021	YE2024
NPL RATIO	3.6%	< 3%
NPA RATIO	< 8.5%	< 4%
CAPITAL RATIO FL	15.2%	> 16%
RECURRING COST TO INCOME	63.5 %	< 58 %
TEXAS RATIO	59.9 %	< 35 %



## **TABLE OF CONTENTS**

- 1. Key Highlights
- 2. Asset Quality
- 3. Capital, Funding & Liquidity
- 4. Business & Results
- 5. ESG Strategy
- 6. Key initiatives & targets for 2024
- 7. Conclusions
- 8. Annex
- Overview of Grupo Cajamar
- Financials



#### Steady and reliable improvement of asset quality:

- YE2021 key targets already met.
  - Steady reduction of NPLs, while Cost of Risk starts to stabilize after reaching an adequate NPAs coverage.
  - Asset Quality will continue to be a key focus

#### Comfortable capital & liquidity regulatory ratios position:

- Capital and MREL ratios remain adequate. Successful inaugural €500m SP issuance with a very positive market acceptance.
- Comfortable liquidity position based on diversified customers' deposits and high amount of HQLA.

#### **Achievable targets:**

- Ambitious but realistic targets for 2024
- Profitability continues to lever on Strategic alliances and balance sheet enhancement that should allow to continue cleaning up the balance sheet.

#### **ESG** commitment

• Continuing with the commitment to socially responsible investment, achieving a leadership position in international sustainability rankings. Commitment to Net Zero emissions by 2050.

#### **CONCLUSIONS**



### **TABLE OF CONTENTS**

- 1. Key Highlights
- 2. Asset Quality
- 3. Capital, Funding & Liquidity
- 4. Business & Results
- 5. ESG Strategy
- 6. Key initiatives & targets for 2024
- 7. Conclusions
- 8. Annex
- Overview of Grupo Cajamar
- Financials



#### GRUPO COOPERATIVO CAJAMAR AT A GLANCE



#### The Largest Cooperative Banking Group in Spain

BCC Grupo Cajamar is member of the European Association of Co-operative Banks (EACB)

BCC is the head entity of Grupo Cooperativo Cajamar, composed by BCC, Cajamar and other 17 credit cooperatives



#### **Focus on Agribusiness**

More than 15% of the market share in agribusiness, 18% of the loan book related to agriculture + food production

In December 2020 the Group implemented an initiative for the digitalization of the agro sector through its new website <a href="www.plataformatierra.es">www.plataformatierra.es</a>. providing differential digital services to this segment



#### **Improved Asset Quality**

Grupo Cajamar has consistently improved its asset quality over the past 7 years without any public aid Strong effort in NPAs reduction and boosting coverage



#### **Reinforced Solvency**

Solvency ratio 15.71% phased in y-o-y growth of 22 basis points



### **NATION-WIDE FOOTPRINT**

# Grupo Cajamar has presence in almost all provinces of Spain.



The only Spanish Cooperative Group with nation-wide presence, particularly along the Mediterranean Coast and Castilla-León after merging credit cooperatives over the past years.



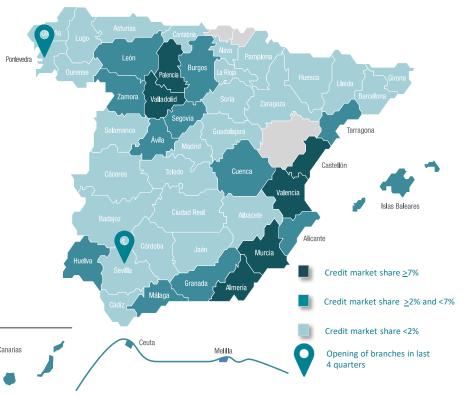
873 branches (2 new ones opened in the last 12 months)<sup>1</sup>



The Group ranks #8 by loans in Spain and #10 by asset size (€58bn).



2.9%<sup>2</sup> of the loan market share, >15% of the agribusiness market share.





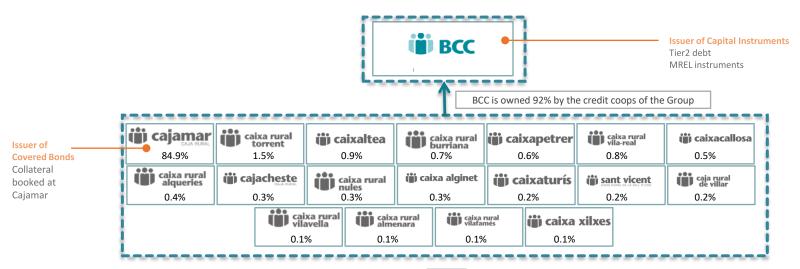
# CONSOLIDATED COOPERATIVE GROUP WITH THE HIGHEST DEGREE OF INTEGRATION

#### 1 bank + 18 credit cooperatives.



Directly supervised by the ECB on a consolidated basis through BCC (the Parent Company)

Control and management is centralized at BCC. Operates as one entity in terms of strategy, solvency, risk management, liquidity and profits Structured as a Consolidating Institutional Protection Scheme, with P&L pooling and balance sheet consolidation





### **TABLE OF CONTENTS**

- 1. Key Highlights
- 2. Asset Quality
- 3. Capital, Funding & Liquidity
- 4. Business & Results
- 5. ESG Strategy
- 6. Key initiatives & targets for 2024
- 7. Conclusions
- 8. Annex
- Overview of Grupo Cajamar
- Financials



# **BALANCE SHEET (I)**

	31/12/2021	30/09/2021	31/12/2020	y-o-	y	q-o-q	
	31/12/2021	30/03/2021	31/12/2020	Abs.	%	Abs.	%
Cash. cash balances at central banks and other demand deposits	4,978,130	4,312,095	2,693,743	2,284,387	84.8%	666,035	15.4%
Financial assets held for trading	1,131	1,514	2,976	(1,845)	(62.0%)	(383)	(25.3%)
Financial assets designated compulsorily at fair value through profit or loss	462,548	456,651	437,990	24,558	5.6%	5,897	1.3%
Of which: Loans and advances to Customers	349,683	349,071	317,524	32,159	10.1%	612	0.2%
Financial assets designated at fair value through profit or loss	-	-	-	-	-	-	-
Of which:	-	-	-	-	-	-	-
Loans and advances to Customers	-	-	-	-	-	-	-
Financial assets at fair value through other comprehensive income	570,205	772,237	2,297,766	(1,727,561)	(75.2%)	(202,032)	(26.2%)
Financial assets at amortised cost	48,561,611	47,806,473	44,245,963	4,315,648	9.8%	755,138	1.6%
Of which:	-	-	-	-	-	-	-
Loans and advances to Customers	33,808,876	33,195,299	32,435,695	1,373,181	4.2%	613,577	1.8%
Derivates – Hedge Accounting	606,871	601,008	-	606,871	100.0%	5,863	1.0%
Investments in subsidaries. joint ventures and associates	106,383	121,172	101,357	5,026	5.0%	(14,789)	(12.2%)
Tangible assets	959,451	1,009,071	1,046,035	(86,584)	(8.3%)	(49,620)	(4.9%)
Intangible assets	172,704	160,232	200,632	(27,928)	(13.9%)	12,472	7.8%
Tax assets	1,159,585	1,178,847	1,151,899	7,686	0.7%	(19,262)	(1.6%)
Other assets	779,791	948,238	1,120,474	(340,683)	(30.4%)	(168,447)	(17.8%)
Non-current assets and disposal groups classified as held for sale	154,616	226,512	318,226	(163,610)	(51.4%)	(71,896)	(31.7%)
TOTAL ASSETS	58,513,026	57,594,049	53,617,061	4,895,965	9.1%	918,977	1.6%



# **BALANCE SHEET (II)**

	2.1.2.1222			y-o-	v	q-o-q	
(EUR Thousands)	31/12/2021	30/09/2021	31/12/2020	Abs.	%	Abs.	%
Financial liabilities held for trading	907	1,257	2,609	(1,702)	(65.2%)	(350)	(27.8%)
Financial liabilities measured at amortised cost	54,246,746	53,213,924	49,516,281	4,730,465	9.6%	1,032,822	1.9%
Of which:							
Central Banks deposits	10,269,833	10,296,517	9,449,530	820,303	8.7%	(26,684)	(0.3%)
Central counterparty deposits	544,356	-	1,281,280	(736,924)	(57.5%)	544,356	100.0%
Customer deposits	38,740,365	38,351,887	35,255,348	3,485,017	9.9%	388,478	1.0%
Debt securities issued	2,389,123	2,417,308	1,658,758	730,365	44.0%	(28,185)	(1.2%)
Derivatives – Hedge accounting	188,706	155,879	195,974	(7,268)	(3.7%)	32,827	21.1%
Provisions	95,202	103,196	81,545	13,657	16.7%	(7,994)	(7.7%)
Tax liabilities	75,062	59,514	81,629	(6,567)	(8.0%)	15,548	26.1%
Other liabilities	327,595	530,127	362,240	(34,645)	(9.6%)	(202,532)	(38.2%)
of which: Welfare funds	5,124	6,187	7,099	(1,975)	(27.8%)	(1,063)	(17.2%)
TOTAL LIABILITIES	54,934,219	54,063,897	50,240,278	4,693,941	9.3%	870,322	1.6%
Equity	3,594,866	3,541,672	3,362,657	232,209	6.9%	53,194	1.5%
Of which:	-	-	-	-	-	-	-
Capital / Equity instruments issued other than capital / Treasury shares	3,222,634	3,162,407	3,033,545	189,089	6.2%	60,227	1.9%
Retained earnings / Revaluation reserves / Other reserves	318,105	317,562	305,352	12,753	4.2%	543	0.2%
Profit or loss attributable to owners of the parent	62,626	62,320	23,760	38,866	163.6%	306	0.5%
(-) Interim dividends	(8,498)	(617)	-	(8,498)	100.0%	(7,881)	1277.3%
Accumulated other comprehensive income	(16,059)	(11,520)	14,126	(30,185)	(213.7%)	(4,539)	39.4%
Minority interests	-	-	-	-	-	-	-
TOTAL EQUITY	3,578,807	3,530,152	3,376,783	202,024	6.0%	48,655	1.4%



### **LOANS AND ADVANCES TO CUSTOMERS**

	31/12/2021	30/09/2021	31/12/2020	у-о-у		q-o-q	
(EUR Thousands)	31/12/2021	30/09/2021	31/12/2020	Abs.	%	Abs.	%
General governments	1,441,066	1,584,181	924,491	516,575	55.9%	(143,115)	(9.0%)
Other financial corporations	1,337,243	1,179,974	1,354,289	(17,046)	(1.3%)	157,269	13.3%
Non-financial corporations	14,651,498	14,227,103	13,945,984	705,514	5.1%	424,395	3.0%
Households	17,663,917	17,584,010	17,505,469	158,448	0.9%	79,907	0.5%
Loans to customers (gross)	35,093,724	34,575,268	33,730,233	1,363,491	4.0%	518,456	1.5%
Of which:							
Real estate developers	589,447	648,849	753,508	(164,061)	(21.8%)	(59,402)	(9.2%)
Performing loans to customers	33,781,799	33,168,996	32,071,928	1,709,871	5.3%	612,803	1.8%
Non-performing loans	1,311,925	1,406,272	1,658,305	(346,380)	(20.9%)	(94,347)	(6.7%)
Debt securities from customers	491,241	460,533	473,888	17,353	3.7%	30,708	6.7%
Gross Loans	35,584,965	35,035,801	34,204,121	1,380,844	4.0%	549,164	1.6%
Performing Loans	34,273,040	33,629,529	32,545,816	1,727,224	5.3%	643,511	1.9%
Credit losses and impairment	(935,165)	(1,030,901)	(977,014)	41,849	(4.3%)	95,736	(9.3%)
Total lending	34,649,800	34,004,903	33,227,107	1,422,693	4.3%	644,897	1.9%
Off-balance sheet risks							
Contingent risks	956,518	964,160	757,314	199,204	26.3%	(7,642)	(0.8%)
of which: non-performing contingent risks	5,025	4,995	8,570	(3,545)	(41.4%)	30	0.6%
Total risks	36,541,483	35,999,961	34,961,435	1,580,048	4.5%	541,522	1.5%
Non-performing total risks	1,316,950	1,411,267	1,666,875	(349,925)	(21.0%)	(94,317)	(6.7%)



### **FUNDS UNDER MANAGEMENT**

				у-о-у		q-o-q	
(EUR Thousands)	31/12/2021	30/09/2021	31/12/2020	Abs.	%	Abs.	%
Sight deposits	34,644,088	33,906,123	29,707,433	4,936,655	16.6%	737,965	2.2%
Term deposits	4,096,277	4,445,764	5,547,915	(1,451,638)	(26.2%)	(349,487)	(7.9%)
Customer deposits	38,740,365	38,351,887	35,255,348	3,485,017	9.9%	388,478	1.0%
On-balance sheet retail funds	38,740,365	38,351,887	35,255,348	3,485,017	9.9%	388,478	1.0%
Bonds and other securities *	1,694,943	1,751,610	1,857,990	(163,047)	(8.8%)	(56,667)	(3.2%)
Subordinated liabilities	1,142,178	1,167,552	400,621	741,557	185.1%	(25,374)	(2.2%)
Central counterparty deposits	544,356	-	1,381,189	(836,833)	(60.6%)	544,356	100.0%
Financial institutions	840,295	812,675	764,014	76,281	10.0%	27,620	3.4%
ECB	10,269,833	10,296,517	9,449,530	820,303	8.7%	(26,684)	(0.3%)
Wholesale funds	14,491,605	14,028,354	13,853,344	638,261	4.6%	463,251	3.3%
Total balance sheet funds	53,231,970	52,380,241	49,108,692	4,123,278	8.4%	851,729	1.6%
Mutual funds	4,409,670	4,095,534	3,122,216	1,287,454	41.2%	314,136	7.7%
Pension plans	944,318	935,229	875,176	69,142	7.9%	9,089	1.0%
Savings insurances	569,443	593,802	629,182	(59,739)	(9.5%)	(24,359)	(4.1%)
Fixed-equity income	481,412	489,857	429,654	51,758	12.0%	(8,445)	(1.7%)
Off-balance sheet funds	6,404,843	6,114,422	5,056,227	1,348,616	26.7%	290,421	4.7%
Customer funds under mgment	45,145,208	44,466,309	40,311,575	4,833,633	12.0%	678,899	1.5%
Funds under management	59,636,813	58,494,663	54,164,919	5,471,894	10.1%	1,142,150	2.0%

<sup>\*</sup> Covered bonds. territorial bonds and securitization



# **CONSOLIDATED P&L**

(EUR Thousands)	31/12/2021	%АТА	31/12/2020 %ATA	y-o-y Abs.	/ %
Interest income	763,357	1.36%	703,362 1.389	59,995	8.5%
Interest expenses	(90,943)	(0.16%)	(92,718) (0.18%	1,774	(1.9%)
NET INTEREST INCOME	672,414	1.20%	610,644 1.20%	61,770	10.1%
Dividend income	3,925	0.01%	8,878 0.02%	(4,953)	(55.8%)
Income from equity-accounted method	44,474	0.08%	34,839 0.079	9,635	27.7%
Net fees and commissions	224,602	0.40%	224,984 0.449	6 (382)	(0.2%)
Gains (losses) on financial transactions	466,569	0.83%	215,542 0.429	6 251,027	116.5%
Exchange differences [gain or (-) loss]. net	3,817	0.01%	1,530	- 2,286	149.4%
Other operating incomes/expenses	(45,064)	(0.08%)	(44,038) (0.09%	(1,026)	2.3%
of which: Mandatory transfer to Education & Development Fund	(2,213)	-	(1,353)	- (860)	63.6%
GROSS INCOME	1,370,736	2.44%	1,052,379 2.07%	318,357	30.3%
Administrative expenses	(525,996)	(0.94%)	(511,049) (1.00%	(14,947)	2.9%
Personnel expenses	(345,420)	(0.61%)	(327,368) (0.64%	(18,052)	5.5%
Other administrative expenses	(180,577)	(0.32%)	(183,681) (0.36%	3,105	(1.7%)
Depreciation and amortisation	(68,250)	(0.12%)	(63,022) (0.12%	(5,228)	8.3%
PRE-PROVISION PROFIT	776,490	1.38%	478,308 0.94%	298,182	62.3%
Provisions or (-) reversal of provisions	(51,108)	(0.09%)	(42,331) (0.08%	(8,777)	20.7%
Impairment losses on financial assets	(307,182)	(0.55%)	(314,195) (0.62%	7,013	(2.2%)
OPERATING INCOME	418,200	0.74%	121,782 0.24%	296,418	243.4%
Impairment losses on non financial assets	(221,576)	(0.39%)	(67,262) (0.13%	(154,314)	229.4%
Gains or (-) losses on derecognition of non-financial assets. net	(51,989)	(0.09%)	(14,188) (0.03%	(37,800)	266.4%
Profit or (-) loss from non-current assets&disposal groups held for sale	(66,820)	(0.12%)	(17,247) (0.03%	(49,573)	287.4%
PROFIT BEFORE TAX	77,815	0.14%	23,085 0.05%	54,730	237.1%
Tax	(15,190)	(0.03%)	675	- (15,865)	(2349.9%)
CONSOLIDATED NET PROFIT	62,626	0.11%	23,760 0.05%	38,866	163.6%



# **QUARTERLY P&L**

						q-o	-a
(EUR Thousands)	4Q21	3Q21	2Q21	1Q21	4Q20	Abs.	%
Interest income	177,681	182,403	191,223	212,051	180,615	(4,723)	(2.6%)
Interest expenses	(24,819)	(23,048)	(19,553)	(23,524)	(19,875)	(1,771)	7.7%
NET INTEREST INCOME	152,862	159,355	171,670	188,527	160,740	(6,493)	(4.1%)
Dividend income	1,255	1,665	542	463	2,956	(410)	(24.6%)
Income from equity-accounted method	12,295	10,160	11,575	10,444	9,388	2,136	21.0%
Net fees and commissions	58,712	56,573	54,948	54,368	55,449	2,140	3.8%
Gains (losses) on financial transactions	(242)	(3,595)	9,330	461,075	9,607	3,353	(93.3%)
Exchange differences [gain or (-) loss]. net	1,453	869	612	883	456	584	67.2%
Other operating incomes/expenses	(11,368)	(12,302)	(9,269)	(12,125)	(12,958)	934	(7.6%)
of which: Mandatory transfer to Education and Development Fund	(1,895)	(144)	(146)	(28)	(122)	(1,751)	1212.8%
GROSS INCOME	214,968	212,725	239,408	703,635	225,638	2,242	1.1%
Administrative expenses	(149,888)	(127,651)	(122,687)	(125,770)	(129,497)	(22,238)	17.4%
Personnel expenses	(104,054)	(81,819)	(78,782)	(80,763)	(83,166)	(22,235)	27.2%
Other administrative expenses	(45,834)	(45,831)	(43,904)	(45,007)	(46,331)	(3)	0.0%
Depreciation and amortisation	(17,417)	(17,093)	(16,850)	(16,889)	(17,173)	(324)	1.9%
PRE-PROVISION PROFIT	47,662	67,981	99,871	560,976	78,968	(20,319)	(29.9%)
Provisions or (-) reversal of provisions	925	(6,665)	(920)	(44,448)	(10,465)	7,589	(113.9%)
Impairment losses on financial assets	(14,894)	(44,555)	(58,712)	(189,021)	(66,463)	29,662	(66.6%)
OPERATING INCOME	33,693	16,761	40,239	327,507	2,040	16,932	101.0%
Impairment losses on non financial assets	(17,732)	2,962	22,675	(229,481)	(5,886)	(20,695)	(698.6%)
Gains or (-) losses on derecognition of non-financial assets. net	(24,466)	(16,130)	(2,733)	(8,660)	859	(8,336)	51.7%
Profit or (-) loss of non-current assets&disposal groups classified as held for sale	(10,123)	(1,992)	(14,569)	(40,136)	(2,879)	(8,131)	408.2%
PROFIT BEFORE TAX	-18,628	1,602	45,612	49,229	(5,865)	(20,229)	(1263.1%)
Tax	18,934	3,570	(2,497)	(35,196)	15,038	15,364	430.3%
CONSOLIDATED NET PROFIT	306	5,172	43,115	14,033	9,174	(4,866)	(94.1%)



# **QUARTERLY YIELDS AND COSTS**

	31/12/2021			30/09/2021				31/12/2020				
(EUR Thousands)	Average	Distribution	Income or	Average	Average		Income or	Average	Average	Distribution	Income or	Average
(2011 1110 000 1100)	balance	(%)	expense	rate (%)	balance	(%)	expense	rate (%)	balance	(%)	expense	rate (%)
Financial system	3,844,239	6.8%	162	0.0%	3,522,408	6.3%	126	0.0%	2,771,170	5.4%	55	0.0%
Loans to customers (gross)(a)	34,352,593		540,688	1.6%	34,167,310		408,381	1.6%			550,898	1.7%
,							•				•	
Securities portfolio	14,768,869		84,004	0.6%	14,672,968		66,750				104,371	0.8%
Other assets	3,214,018	5.7%	4,886	0.2%	3,233,707	5.8%	4,283	0.2%	3,263,500	6.4%	3,765	0.1%
Total earning assets (b)	56,179,719	100.0%	629,739	1.1%	55,596,393	100.0%	479,540	1.2%	50,924,399	100.0%	659,090	1.3%
Customer deposits (c)	37,204,430	66.2%	8,672	0.0%	36,820,446	66.2%	5,871	0.0%	33,138,508	65.1%	15,466	0.0%
Sight deposits	32,411,114	57.7%	7,469	0.0%	31,852,871	57.3%	4,976	0.0%	27,082,903	53.2%	12,072	0.0%
Term deposits	4,793,316	8.5%	1,203	0.0%	4,967,576	8.9%	895	0.0%	6,055,605	11.9%	3,394	0.1%
Wholesale funds	13,878,544	24.7%	(65,888)	(0.5%)	13,725,279	24.7%	(56,386)	(0.5%)	13,393,801	26.3%	23,612	0.2%
Other funds	1,610,192	2.9%	14,541	0.9%	1,587,178	2.9%	10,503	0.9%	1,051,413	2.1%	9,367	0.9%
Equity	3,486,553	6.2%	-	-	3,463,490	6.2%	-	-	3,340,677	6.6%	-	-
Total funds <sup>(d)</sup>	56,179,719	100.0%	(42,675)	(0.1%)	55,596,393	100.0%	(40,012)	(0.1%)	50,924,399	100.0%	48,445	0.1%
Customers' spread (a)-(c)				1.55				1.58				1.65
NII o/ATA <sup>(b)-{d</sup>			672,414	1.20			519,552	1.25			610,644	1.20



# **ASSET QUALITY (I)**

	24 /42 /2224	20/20/2024	24/42/2222	y-0-\	/	q-o-q	
(EUR Thousands)	31/12/2021	30/09/2021	31/12/2020	Abs.	%	Abs.	%
Non-performing total risks	1,316,950	1,411,267	1,666,875	(349,925)	(20.99%)	(94,317)	(6.7%)
Total risks	36,541,483	35,999,961	34,961,435	1,580,048	4.52%	541,522	1.5%
NPL ratio (%)	3.60%	3.92%	4.77%	(1.17)		(0.32)	
Gross loans coverage	935,167	1,030,904	977,020	(41,853)	(4.28%)	(95,737)	(9.3%)
NPL coverage ratio (%)	71.28%	73.31%	58.92%	12.36		(2.03)	
Foreclosed Assets (gross)	1,867,938	2,338,532	2,603,559	(735,621)	(28.25%)	(470,594)	(20.1%)
Foreclosed Assets Coverage	1,069,133	1,336,934	1,301,282	(232,149)	(17.84%)	(267,802)	(20.0%)
Foreclosed Assets (net)	798,805	1,001,598	1,302,277	(503,472)	(38.66%)	(202,792)	(20.2%)
Foreclosed assets coverage ratio (%)	57.24%	57.17%	49.98%	7.26		0.07	
Foreclosed assets coverage ratio with debt forgiveness (%)	61.68%	61.77%	55.41%	6.27		(0.10)	
NPA ratio (%)	8.49%	10.02%	11.58%	(3.09)		(1.53)	
NPA coverage (%)	63.03%	63.23%	53.46%	9.57		(0.20)	
NPA coverage with debt forgiveness (%)	65.39%	65.80%	56.68%	8.71		(0.41)	
Coverage breakdown (loan impairments breakdown)							
Total coverage	948,246	1,045,653	993,552	(45,306)	(4.56%)	(97,407)	(9.3%)
Non-performing coverage	701,012	748,062	742,668	(41,656)	(5.61%)	(47,050)	(6.3%)
Performing coverage	247,234	297,591	250,885	(3,651)	(1.46%)	(50,357)	(16.9%)
NPL breakdown							
Past due >90 days	1,171,473	1,298,505	1,522,064	(350,591)	(23.03%)	(127,032)	(9.8%)
Doubtful non past due	140,452	107,767	136,241	4,211	3.09%	32,685	30.3%
Total	1,311,925	1,406,272	1,658,305	(346,380)	(20.89%)	(94,347)	(6.7%)
Of which:							
Forborne loans	748,518	801,815	986,138	(237,620)	(24.10%)	(53,297)	(6.6%)



# **ASSET QUALITY (II)**

(EUR Thousands)	31/12/2021	30/09/2021	31/12/2020	y-o-y Abs.	<u> </u>	q-o-q Abs.	%
NPL breakdown by segment							
General governments	487	487	515	(28)	(5.44%)	-	-
Other financial corporations	1,293	1,212	1,520	(227)	(14.93%)	81	6.7%
Other corporations	644,165	688,003	815,345	(171,180)	(20.99%)	(43,838)	(6.4%)
Households	665,980	716,570	840,925	(174,945)	(20.80%)	(50,590)	(7.1%)
Total	1,311,925	1,406,272	1,658,305	(346,380)	(20.89%)	(94,347)	(6.7%)
Of which:							
Real estate developers	205,922	258,150	358,676	(152,754)	(42.59%)	(52,228)	(20.2%)
Forborne loans							
Non-performing	748,518	801,815	986,138	(237,620)	(24.10%)	(53,297)	(6.6%)
Performing	1,051,563	949,818	555,546	496,017	89.28%	101,745	10.7%
Total Forborne loans	1,800,081	1,751,633	1,541,684	258,397	16.76%	48,448	2.8%
REOs breakdown							
REOs (gross)	2,103,107	2,660,743	2,944,384	(841,278)	(28.57%)	(557,636)	(21.0%)
Foreclosed assets	1,867,938	2,338,532	2,603,559	(735,621)	(28.25%)	(470,594)	(20.1%)
Non-current assets held for sale	272,691	429,032	501,822	(229,131)	(45.66%)	(156,341)	(36.4%)
Inventories	1,595,247	1,909,499	2,101,737	(506,490)	(24.10%)	(314,252)	(16.5%)
RE Investments	235,169	322,211	340,825	(105,657)	(31.00%)	(87,042)	(27.0%)
REOs (net)	922,058	1,173,035	1,497,535	(575,477)	(38.43%)	(250,977)	(21.4%)
Foreclosed assets	798,805	1,001,598	1,302,277	(503,472)	(38.66%)	(202,792)	(20.2%)
Non-current assets held for sale	126,033	185,752	271,171	(145,138)	(53.52%)	(59,719)	(32.1%)
Inventories	672,773	815,846	1,031,107	(358,334)	(34.75%)	(143,074)	(17.5%)
RE Investments	123,253	171,437	195,258	(72,005)	(36.88%)	(48,184)	(28.1%)



# **FORECLOSED ASSETS**

				у-о-у		q-o-q	
(EUR Thousands)	31/12/2021	30/09/2021	31/12/2020	Abs.	%	Abs.	%
Foreclosed assets (gross)	1,867,938	2,338,532	2,603,559	(735,621)	(28.3%)	(470,594)	(20.1%)
Foreclosed assets coverage	(1,069,133)	(1,336,934)	(1,301,282)	232,149	(17.8%)	267,802	(20.0%)
Foreclosed assets (net)	798,805	1,001,598	1,302,277	(503,472)	(38.7%)	(202,792)	(20.2%)
Coverage ratio (%)	57.24%	57.17%	49.98%	7.26		0.07	
Coverage ratio with w/o (%)	61.68%	61.77%	55.41%	6.27		-0.10	
Foreclosed assets (gross)	1,867,938	2,338,532	2,603,559	(735,621)	(28.3%)	(470,594)	(20.1%)
Residential properties	694,618	1,036,932	1,209,392	(514,774)	(42.6%)	(342,314)	(33.0%)
Of which: under construction	185,375	203,208	225,801	(40,426)	(17.9%)	(17,833)	(8.8%)
Commercial properties	1,162,727	1,292,844	1,385,299	(222,572)	(16.1%)	(130,117)	(10.1%)
Of which: countryside land	39,412	41,286	45,899	(6,487)	(14.1%)	(1,873)	(4.5%)
Of which: under construction	1,828	1,887	2,415	(587)	(24.3%)	(59)	(3.1%)
Of which: urban land	899,144	961,711	1,036,095	(136,951)	(13.2%)	(62,567)	(6.5%)
Of which: developable land	8,151	10,074	9,972	(1,821)	(18.3%)	(1,922)	(19.1%)
Of which: warehouses and premises	214,192	277,887	290,917	(76,725)	(26.4%)	(63,695)	(22.9%)
Other	10,593	8,756	8,868	1,725	19.5%	1,837	21.0%
Foreclosed assets (net)	798,805	1,001,598	1,302,277	(503,472)	(38.7%)	(202,792)	(20.2%)
Residential properties	362,038	507,625	704,714	(342,676)	(48.6%)	(145,587)	(28.7%)
Of which: under construction	85,805	95,071	106,581	(20,775)	(19.5%)	(9,266)	(9.7%)
Commercial properties	429,502	489,200	591,946	(162,444)	(27.4%)	(59,698)	(12.2%)
Of which: countryside land	19,066	19,281	20,980	(1,914)	(9.1%)	(215)	(1.1%)
Of which: under construction	1,064	1,101	1,069	(5)	(0.5%)	(37)	(3.4%)
Of which: urban land	288,266	323,296	396,127	(107,861)	(27.2%)	(35,029)	(10.8%)
Of which: developable land	2,516	2,821	2,793	(277)	(9.9%)	(305)	(10.8%)
Of which: warehouses and premises	118,590	142,702	170,977	(52,387)	(30.6%)	(24,111)	(16.9%)
Other	7,266	4,772	5,618	1,648	29.3%	2,493	52.2%
Coverage (%)	57.2%	57.2%	50.0%	7.26		0.07	
Residential properties	47.9%	51.0%	41.7%	6.15		(3.17)	
Of which: under construction	53.7%	53.2%	52.8%	0.91		0.50	
Commercial properties	63.1%	62.2%	57.3%	5.79		0.90	
Of which: countryside land	51.6%	53.3%	54.3%	(2.67)		(1.67)	
Of which: under construction	41.8%	41.7%	55.7%	(13.94)		0.15	
Of which: urban land	67.9%	66.4%	61.8%	6.17		1.56	
06 1:1 1 1 1 1 1	CO 40/	72.0%	72.0%	(2.86)		(2.86)	
Of which: developable land	69.1%	72.070					
Of which: warehouses and premises	55.4%	51.4%	41.2%	14.14		4.01	



# **SOLVENCY**

(EUR Thousands)				у-о-у		q-o-q		
Phased in	31/12/2021	30/09/2021	31/12/2020	Abs.	%	Abs.	%	
Capital	3,222,634	3,162,407	3,033,545	189,089	6.2%	60,227	1.9%	
Reserves	486,624	513,027	501,870	(15,246)	(3.0%)	(26,403)	(5.1%)	
AFS Surplus	(3,646)	(1,863)	(3,825)	179	(4.7%)	(1,783)	95.7%	
Capital deductions	(408,212)	(395,409)	(386,185)	(22,027)	5.7%	(12,803)	3.2%	
Ordinary Tier 1 Capital	3,297,399	3,278,162	3,145,405	151,995	4.8%	19,238	0.6%	
CET1 ratio (%)	13.29%	13.31%	13.79%	(0.50)		(0.02)		
Tier2 Capital	599,871	599,873	388,000	211,871	54.6%	(2)	(0.0%)	
Tier 2 ratio (%)	2.42%	2.44%	1.70%	0.72		(0.02)		
Eligible capital	3,897,270	3,878,035	3,533,405	363,866	10.3%	19,235	0.5%	
Capital ratio (%)	15.71%	15.74%	15.49%	0.22		(0.04)		
Total risk-weighted assets	24,813,847	24,635,367	22,812,260	2,001,587	8.8%	178,480	0.7%	
Fully-loaded								
Capital	3,222,634	3,162,407	3,033,545	125,315	4.2%	60,227	1.9%	
Reserves	356,590	354,882	325,925	15,271	4.6%	1,708	0.5%	
AFS Surplus	(3,646)	(1,863)	(3,825)	48,408	(100.8%)	(1,783)	95.7%	
Capital deductions	(408,212)	(395,409)	(386,185)	66,098	(15.7%)	(12,803)	3.2%	
Ordinary Tier 1 Capital	3,167,365	3,120,017	2,969,460	255,093	8.9%	47,348	1.5%	
CET1 ratio (%)	12.78%	12.68%	13.06%	0.58		0.10		
Tier2 Capital	599,871	599,873	388,000	211,874	54.6%	(2)	(0.0%)	
Tier 2 ratio (%)	2.42%	2.44%	1.71%	0.81		(0.02)		
Eligible capital	3,767,236	3,719,890	3,357,460	466,967	14.3%	47,346	1.3%	
Capital ratio (%)	15.20%	15.12%	14.77%	1.39		0.08		
Total risk-weighted assets	24,779,159	24,597,739	22,733,182	930,740	4.0%	181,420	0.7%	



#### **DISCLAIMER**

This presentation (the "Presentation") has been prepared and is issued by and is the sole responsibility of Grupo Cooperativo Cajamar.

The information contained in the Presentation has not been independently verified and some of the information is in summary form. No representation or warranty, express or implied, is made by Banco de Crédito Cooperativo (BCC) or any of its affiliates (Grupo Cooperativo Cajamar), nor by their directors, officers, employees, representatives or agents as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of the information or opinions expressed herein. None of BCC nor any of its affiliates, nor their respective directors, officers, employees, representatives or agents shall have any liability whatsoever (in negligence or otherwise) for any direct or consequential loss, damages, costs or prejudices whatsoever arising from the use of the Presentation or its contents or otherwise arising in connection with the Presentation, save with respect to any liability for fraud, and expressly disclaim any and all liability whether direct or indirect, express or implied, contractual, tortious, statutory or otherwise, in connection with the accuracy or completeness of the information or for any of the opinions contained herein or for any errors, omissions or misstatements contained in the Presentation.

Banco de Crédito Cooperativo cautions that this Presentation may contain forward looking statements with respect macroeconomic perspectives and financial Sector. While these forward-looking statements represent Grupo Cooperativo Cajamar judgment and future expectations, nevertheless a certain number of risks, uncertainties and other important factors could cause actual developments and results to differ materially from the expectations.

The information contained in the Presentation, including but not limited to forward-looking statements, is provided as of the date hereof and is not intended to give any assurances as to future results. No person is under any obligation to update, complete, revise or keep current the information contained in the Presentation, whether as a result of new information, future events or results or otherwise. The information contained in the Presentation may be subject to change without notice and must not be relied upon for any purpose.

This Presentation contains financial information derived from Grupo Cooperativo Cajamar unaudited financial statements for the first to last quarters of the financial years until 2021. None of this financial information has been audited by the external auditors. Financial information is presented according to GAAP as well as internal Grupo Cooperativo Cajamar criteria as a result of which each division reflects the true nature of its business. These criteria do not follow any particular regulation and can include forecasts and subjective valuations which could represent substantial differences should a different methodology be applied.

In addition to the financial information prepared in accordance with the International Financial Reporting Standards (IFRS), this document includes certain Alternative Performance Measures (APMs) as defined in the guidelines on Alternative Performance Measures issued by the European Securities and Markets Authority on 5 October 2015 (ESMA/2015/1415es) (the "ESMA guidelines"). This report uses certain APMs, which are performance measures that have been calculated using the financial information from Grupo Cooperativo Cajamar but that are not defined or detailed in the applicable financial framework and therefore have neither been audited nor are capable of being completely audited. These APMs are been used to allow for a better understanding of the company's financial performance but should be considered only as additional disclosures and in no case as a replacement of the financial information prepared under IFRS. Moreover, the way the Group defines and calculates these measures may differ to the way these are calculated by other companies, and therefore they may not be comparable. Please refer to the file called "APMs glossary" (https://www.bcc.es/en/informacion-para-inversores/informacion-financiera/) for further details of the APMs used, including its definition or a reconciliation between any applicable management indicators and the financial data presented in the consolidated financial statements prepared under IFRS.

Market and competitive position data in the Presentation has generally been obtained from industry publications and surveys or studies conducted by third-party sources. Peer firm information presented herein has been taken from peer firm public reports, though we do not call any of them by its name. There are limitations with respect to the availability, accuracy, completeness and comparability of such data. Grupo Cooperativo Cajamar has not independently verified such data and can provide no assurance of its accuracy or completeness. Certain statements in the Presentation regarding the market and competitive position data are based on the internal analyses of the Group, which involve certain assumptions and estimates. These internal analyses have not been verified by any independent source and there can be no assurance that the assumptions or estimates are accurate. Accordingly, undue reliance should not be placed on any of the industry, market or Grupo Cooperativo Cajamar competitive position data contained in the Presentation.

The distribution of this Presentation in certain jurisdictions may be restricted by law. Recipients of this Presentation should inform themselves about and observe such restrictions. Grupo Cooperativo Cajamar disclaims any liability for the distribution of this Presentation by any of its recipients. Grupo Cooperativo Cajamar can not be held responsible for the use, valuations, opinions, expectations or decisions which might be adopted by third parties following the publication of this Presentation does not constitute or form part of, and should not be construed as, (i) an offer, solicitation or invitation to subscribe for, sell or issue, underwrite or otherwise acquire any securities, nor shall it, or the fact of its communication, form the basis of, or be relied upon in connection with, or act as any inducement to enter into any contract or commitment whatsoever with respect to any securities.

By receiving or accessing to this Presentation you accept and agree to be bound by the foregoing terms, conditions and restrictions.

